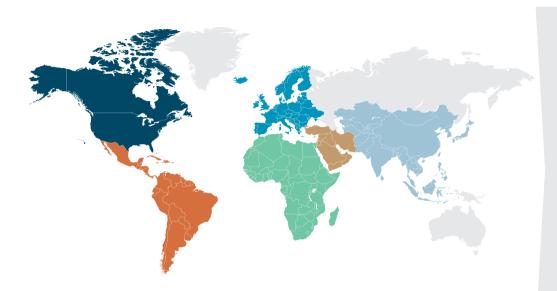
SOLVING GLOBAL BUSINESS PROBLEMS THROUGH COMBINED LEGAL, POLITICAL, AND POLICY ADVICE



NORTH AMERICA

Comprehensive public policy and government affairs support.

LATIN AMERICA

Strong ties with business leaders and senior government officials throughout Latin America.

EUROPE

The law firm with the largest integrated public policy team in Europe.

AFRICA

Strategic advice on the varied political and legal issues critical to companies' success throughout the continent.

MIDDLE EAST

Deeply engaged in the Middle East, particularly in the UAE, Qatar, Saudi Arabia. and Bahrain.

ASIA

Advisors on projects presenting novel and complex issues of Pan-Asian scope and importance.

KEYS TO COVINGTON'S GLOBAL PROBLEM SOLVING SUCCESS

NORTH AMERICA Our politically balanced

- Our politically balanced senior policy team is largest in the U.S.
 Former U.S. Attorney
- Former U.S. Attorney General Eric Holder, former members of Congress, and numerous senior officials from the White House and executive agencies.

LATIN AMERICA

- 50+ years of experience in the region.
- Former Assistant Secretary of State for Western Hemisphere Affairs for Obama Administration.
- Major projects in Mexico, Brazil, Colombia, Chile, Venezuela, Peru, and Argentina.

EUROPE

- Expertise on EU regulatory and competition law issues and corporate and financial transactions.
- Former Belgian Ambassador to the EU and UN.

AFRICA

- 40+ years of experience in Africa.
- Formal alliances with leading local firms in every country on the continent.
- Deputy Assistant Secretary of State for Africa for Clinton Administration.

MIDDLE EAST

- Strong ties with numerous governments, senior government officials, and businesses across the region.
- Lawyers who have lived and worked across the region, developing a close network of local counsel and experts.

ASIA

- Decades of experience advising both inbound and outbound investments and disputes.
- Offices in Beijing, Shanghai, and Seoul are regional hubs.
- Senior Covington lawyers on the ground in India 10+ times every year.