



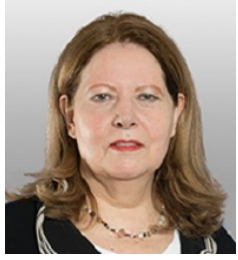

EU Public Policy Team

	<p><u>Sebastian Vos</u> Partner, Head of European Public Policy</p> <p>svos@cov.com +32 2 549 5267</p>
	<p><u>Péter Balás</u> Senior Policy Advisor</p> <p>pbalas@cov.com +32 2 549 5271</p>
	<p><u>Carl Bildt</u> Senior Policy Advisor</p> <p>+32 2 545 7506</p>
	<p><u>Francis Maude</u> Senior Advisor</p> <p>fmaude@cov.com +44 20 7067 2000</p>

COVINGTON

BEIJING BRUSSELS DUBAI FRANKFURT JOHANNESBURG LONDON LOS ANGELES
NEW YORK SAN FRANCISCO SEOUL SHANGHAI SILICON VALLEY WASHINGTON

www.cov.com

	<p><u>Jean De Ruyt</u> Senior European Policy Advisor</p> <p>jderuyt@cov.com +32 2 549 5289</p>
	<p><u>Karel Kovanda</u> Senior European Policy Advisor</p> <p>kkovanda@cov.com +32 479 842 067</p>
	<p><u>Erika Mann</u> Senior European Policy Advisor</p> <p>emann@cov.com +32 2 549 5274</p>
	<p><u>Atli Stannard</u> Policy Advisor</p> <p>astannard@cov.com +32 2 545 7518</p>