CONFIDENTIAL

Cybersecurity Capabilities

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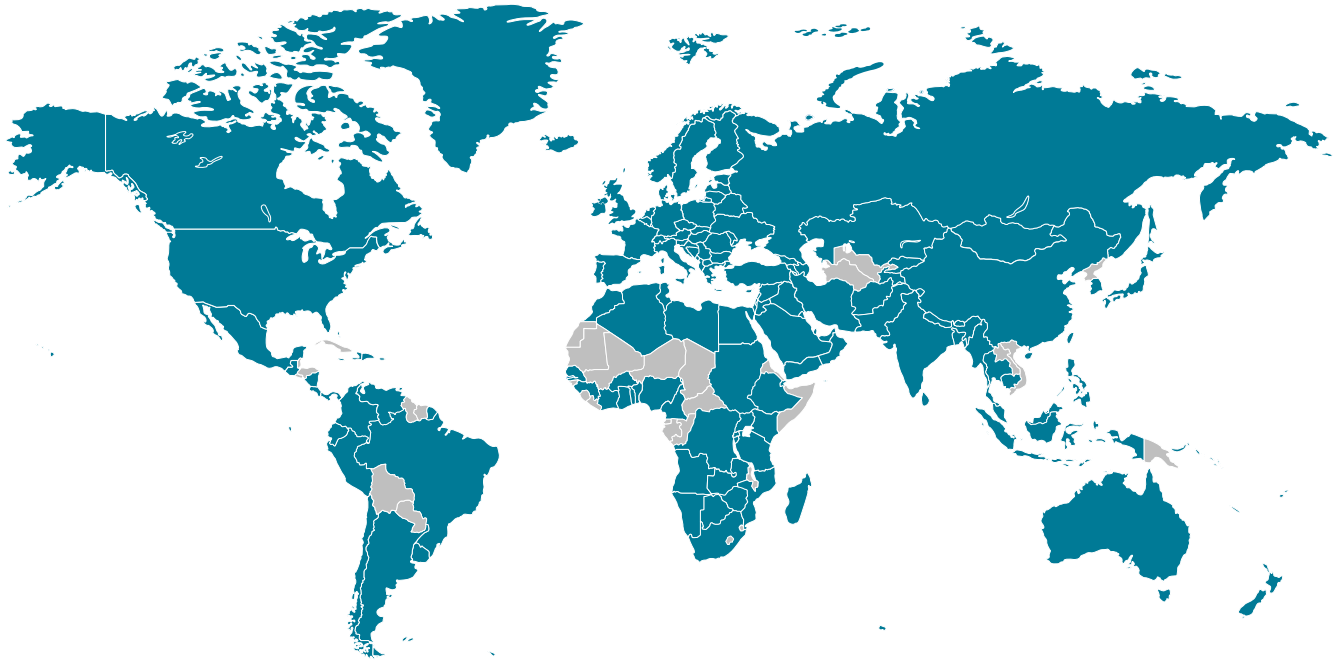
Global Data Privacy and Cybersecurity Practice



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Covington presence, qualified in-house counsel or local counsel relationships

124

Covington's Global Privacy and Cybersecurity Coverage – 124 out of 195 nations worldwide

30+

We have been advising clients on a global basis for more than 30 years

85+

More than 85 privacy and cybersecurity team members worldwide

1000+

Cybersecurity incidents and data breaches managed by core team members

230+

Our global team has advised on more than 230 GDPR projects

100+

Our global team has advised on more than 100 CCPA projects

Cybersecurity Practice Highlights

Technical Knowledge

We understand the technical aspects of cyber issues and how to address them in a legal context.

Experience

We have experience advising clients on the largest, most complex matters ranging from destructive attacks to compromises of PII involving tens of millions of individuals to persistent nation-state activity directed at national security systems and information to ransomware and extortion demands.

Depth

We have depth across practice areas directly related to cybersecurity, and the ability to seamlessly assemble and deploy cross-disciplinary teams to address the most complex problems from different angles, including weighing competing risks across different areas of law and jurisdictions.

Full Lifecycle Service

We regularly advise clients on the full lifecycle of cybersecurity issues from advisory and risk management through incident investigation and response to recovery (including leading Insurance Recovery practice).

GDR 100

Elite Firm

Incident Response 50

Ranked

Law360

Cybersecurity & Privacy Group of the Year

Chambers USA

Practice ranked Band 1 in Privacy & Data Security: The Elite, Nationwide

Key Differentiators

One of the Oldest and Largest Cybersecurity Practices	Covington's industry-leading practice has been advising clients on cybersecurity matters on a global basis for more than two decades, well before most other firms that have only recently launched such practices.
Multidisciplinary team	No origination credits encourages cross-functional collaboration. Covington's privacy lawyers routinely work together with their regulatory and transaction colleagues on cross-practice matters.
Pragmatic Approach	We offer legal advice fused with strategic business considerations to ensure a pragmatic, risk-based approach, calibrating our assessments based on practical legal risk, global regulatory trends, reputational risk, and industry practices.
Former Government Officials' Perspective	Our clients benefit from the experience of our team members who are former government regulators or law enforcement officials, and who have extensive relationships with enforcement agencies around the world.
Global, Diverse Practice	Covington's cybersecurity lawyers work together across offices to support our multinational clientele on global cybersecurity issues, including being available and responsive to clients across time zones.

Common Areas of Cybersecurity Legal Support

Incident Response & Preparation – Legal's Role

Based on our experience in responding to large-scale incidents, below are some of the key workstreams that can be included in our cross-disciplinary approach to serving as incident response counsel.

Privilege Management

Forensic Analysis

Communications & Public Relations

Breach Notifications

Insurance Management

Litigation & Regulatory Action

Law Enforcement Outreach

Contract Management

Governance & Securities

Regulator & Hill Liaison

Global Cyber Practice Leaders

Ashden Fein
Partner
Washington

Susan Cassidy
Partner
Washington

David Fagan
Partner
Washington

Jim Garland
Partner
Washington

Yan Luo
Partner
Palo Alto

Micaela McMurrough
Partner
New York

Caleb Skeath
Partner
Washington

Mark Young
Partner
London

Ryan Burnette
Special Counsel
Washington

Moriah Daugherty
Special Counsel
Washington

Paul Maynard
Special Counsel
London

Anna Oberschelp
Special Counsel
Brussels

Steve Surdu
Senior Advisor
Washington

Matt Harden
Associate
New York

Web Leslie
Associate
Washington

Claire O'Rourke
Associate
Washington

Emily Pehrsson
Associate
Washington

Miranda Rutherford
Associate
Palo Alto

Example Cybersecurity Projects

- **Incident Response Plan / Playbook Reviews**: New and existing clients routinely ask our team to draft or review incident response plans and playbooks. In addition to addressing applicable legal requirements, we can also leverage our experience advising – and responding to incidents involving – clients in like size and industry to advise on best practices and identify potential process gaps or inefficiencies. Depending on client needs, we can incorporate feedback from colleagues in other regulatory practices (including our government contracts and national security colleagues) and hold workshops with key client stakeholders so we can develop a clear understanding of core processes, communication flows, roles and responsibilities, and escalation points.

- **Cybersecurity Tabletop Exercises**: Our cybersecurity team has designed and facilitated dozens of tabletop exercises for clients across a variety of industries - including for many of the top Fortune 500 organizations. The objective of these exercises can range from educating response team members and/or senior management on aspects of cybersecurity incident response to "testing" response teams on their effectiveness to exposing boards to cyber-related decision making. Our participation in a tabletop exercise can take multiple forms – in addition to acting as an outside counsel "participant" in the exercise itself, we can serve as the chief planner and facilitator for the exercise, and/or collaborate with other internal or external stakeholders to structure an exercise that will test a client's response to key legal and business risks. We also advise clients on whether, and how, such exercises should be protected under legal privilege.

- **Cybersecurity Assessments**: We frequently partner with clients to provide legal- and compliance-related assessments of the cybersecurity posture of the client's business and governance model, including an evaluation of the extent to which the client's policies, procedures, and practices meet applicable legal requirements as well as industry practices and regulator expectations. There is not a one-size fits all approach, and we typically work with clients to tailor the assessment to the client's size, maturity, and needs. For clients who are building or maturing their cybersecurity capabilities, we have often utilized a targeted approach focused on discussions with key stakeholders and drafting or revising a few central cybersecurity policies, which can be accomplished on a fixed-fee basis if desired.