



Space Industry Practice

March 2026

COVINGTON

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What Sets Covington Apart

Our uniquely collaborative culture allows us to operate as one global team, leveraging the diverse expertise of our lawyers, former government officials, diplomats, and policy advisors. By harnessing this breadth of experience, we deliver commercially practical advice and build long-standing, wide-ranging client relationships.



Unrivalled Regulatory Platform

A global regulatory powerhouse, Covington is trusted by clients and policymakers to interpret, implement, and advocate for changes in the law.



Global Strength, Local Execution

We draw on the firm's global capabilities and regional initiatives to give practical advice informed by the latest market developments.



Seamless Collaboration

A single, integrated, interdisciplinary team—working fluidly with clients and their counsel anywhere in the world.



“Relationship Firm”

Covington is a “relationship firm”—built on trust, partnership, and longevity, our clients stay with us because we grow with them.

1,400+

Lawyers and Advisors Worldwide

120+

Former Government Officials and Diplomats

50+

Languages Spoken

14

Offices

7

Regional Initiatives



Accolades



200+ senior lawyers firm-wide and 60+ practices recognized



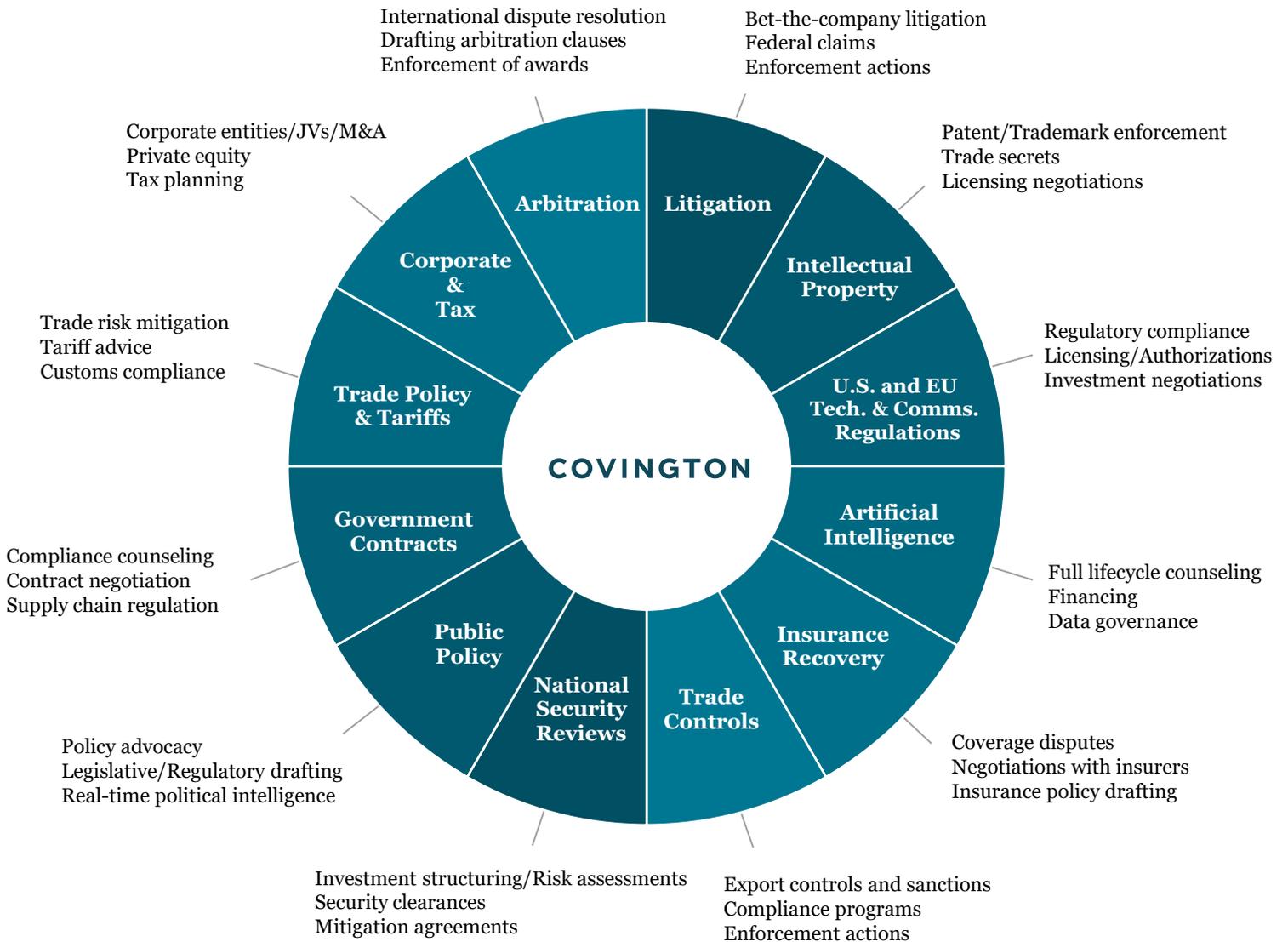
“Prestige Leaders, Top 10” (2022-2023)



10th Consecutive Year on the *American Lawyer's* A-List

Our Space Industry Practice

Through a unique multidisciplinary approach, we help clients address complex legal, regulatory, and policy challenges, providing end-to-end support for companies and governments looking to enter, invest in, or expand within the space industry.



“The team as a whole is extraordinary. They excel at client service and giving outstanding advice that is tailored to our business needs.”

Chambers USA

COVINGTON

Core Practices



Public Policy

Our bipartisan team operates at the crossroads of defense, space, and government strategy. We develop and execute targeted legislative, regulatory, and funding strategies before the U.S. Congress, the U.S. Departments of War and Commerce, NASA, NOAA, and the FCC. Drawing on decades of experience, we help clients shape statutory and budget outcomes, manage oversight risks, and align advocacy with U.S. national security and industrial base priorities. Our highly skilled, well-connected policy teams also cover Europe, Latin America, the Middle East, Asia, and Africa.

- Generated the preliminary draft of **E.O. No. 14335**, "Enabling Competition in the Commercial Space Industry."
- Advocated for **DoW funding increase** to secure line-item appropriations for U.S. space programs of interest to clients.
- Drafted and advocated for **NDA policy changes** to advance various client priorities.



U.S. Government Contracts

We advise our clients through every phase of the procurement lifecycle—from capture and negotiation to compliance, performance, and dispute resolution. We guide clients through FAR/DFARS compliance, bid protests, investigations, cybersecurity, IP, and cost-accounting matters, including under OTs and CRADAs. With one of the nation's largest security-cleared teams, we advise on classified programs and position clients to capitalize on emerging technologies and evolving missions.

- Assisted a **UK-based company** in negotiating its initial contracts with the U.S. Air Force and the Defense Advanced Research Projects Agency.
- Represented a **large government services contractor** in a U.S. Air Force award bid protest.
- Serve as general outside counsel for the **Center for Advancement of Science in Space**.



International Arbitration

We represent clients in high-stakes disputes in institutional and *ad hoc* arbitrations, as well as arbitration-related litigation in U.S. courts. Widely recognized as one of the world's leading international arbitration practices, our team comprises more than 50 multi-lingual lawyers, trained in both common and civil law, who handle proceedings under all major arbitration rules and provide commercially practical advice to our clients.

- Advise a **major European satellite services provider** in a dispute arising from a failed satellite launch.
- Represented **New Skies (now SES)** in an ICC arbitration.
- Represented **Kyocera Corporation** in an ICC arbitration.
- Represent **Ukraine** in its landmark cases before the International Court of Justice adverse to Russia.



Trade Controls

We have broad and deep expertise in all aspects of U.S. and European trade controls that affect the space sector. We help clients navigate the requirements of the U.S. ITAR and EAR, including military end-use controls, as well as trade control measures and related blocking statutes imposed by the U.K. and EU, including Dual-Use Regulations and military export controls. We also advise on major U.S. and European sanctions programs and U.S. antiboycott regulations.

- A member of our team serves as **Special Compliance Officer** in a significant ITAR-related settlement agreement.
- Counsel a **space infrastructure developer** on ITAR and EAR compliance.
- Provided broad-ranging advice for a **commercial aerospace company** on export controls over nearly a decade.

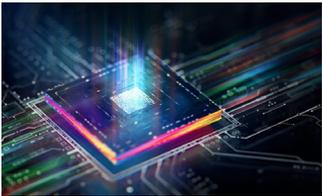
Core Practices



National Security Reviews

We have the preeminent practice advising on national security reviews conducted by the Committee on Foreign Investment in the United States (CFIUS) and parallel national security processes, including reviews of security clearances as well as foreign ownership, control, or influence (FOCI) under the U.S. National Industrial Security Program (NISP) and so-called Team Telecom reviews associated with FCC licenses.

- Represented **Advent International** in securing CFIUS and FOCI approvals for the \$6.4 billion take-private acquisition of Maxar Technologies.
- Representing **BAE Systems, Inc.** in various transactions, including in securing CFIUS and FOCI approvals for the \$5.5 billion acquisition of Ball Aerospace
- Assisted a **Japanese-owned U.S. company** with its facility security clearance and FOCI mitigation approval.



Artificial Intelligence

We guide companies through the full lifecycle of AI applications, from the earliest stages of financing and development through implementation and beyond. Our clients include developers of general AI platforms and technologies, as well as developers and users of a wide range of specific AI applications, including autonomous vehicles, conversational assistants, and security systems and malware detection.

- Represented a **major technology company** in securing dismissal of a putative class action alleging that ChatGPT and other generative AI services' use of public data from the internet violated plaintiffs' privacy and property rights.
- Represent **various clients** in litigation and government investigations related to AI use.



U.S. and EU Technology & Communications Regulations

We provide the most sophisticated legal and strategic advice to companies around the world in telecommunications, satellite, wireless, broadband, spectrum innovation, national security, privacy, and related matters. Our team comprises former senior staff and legal counsel at the FCC and the U.S. House Subcommittee on Telecommunications, and we maintain long-standing relationships with FCC Commissioners and senior personnel and staff, including in the Space Bureau.

In the EU and U.K., our team provides best-in-class advice on a wide range of regulatory compliance matters, including on privacy, cybersecurity, law enforcement access to data, consumer protection, and competition matters. We have long-standing relationships with EU policymakers and advise clients on new laws from the early stages of the legislative process.

- Represent **Ligado Networks** on multi-year development and execution of plans to deliver 4G/5G private networks.
- Provided comprehensive, multi-jurisdictional regulatory advice for a **satellite provider**.
- Advised various **global technology companies** on EU legislation regarding communications privacy and intercept.



Corporate/Tax

We leverage our extensive cross-border expertise and experience to craft comprehensive, efficient, practical, and forward-looking corporate and tax structuring proposals tailored to our clients' short- and long-term objectives.

- Represented a **U.S. company offering PNT services** in its Series B financing.
- Represented **Korean, Israeli, and UK-owned defense companies** in establishing U.S. corporate entities and JVs.
- Advised **various Israeli companies** on tax issues relevant to competing for government contracts.

Core Practices



Insurance Recovery

We are the preeminent—and largest—insurance recovery practice in the U.S., representing policyholders in major litigated and non-litigated coverage disputes in all 50 U.S. states and around the world. While we have won many major coverage cases in court and in arbitration, we are able to resolve most disputes through advocacy and negotiation. Our team negotiates with virtually all major insurers on a wide variety of claims, including aviation and space, mass-tort liabilities, property and business interruption losses, environmental liabilities, launch and orbit, and D&O and E&O policies.

- Represented a **rocket manufacturer** in a dispute arising from an engine explosion.
- Represented a **satellite radio company** seeking damages for losses under satellite launch and in-orbit coverages.
- Represented a **major space R&D center** in a dispute arising from damage to computer equipment and bad faith.



Trade Policy & Tariffs

We help clients navigate the trade-related risks they face in today's environment, including the heightened use of tariffs and trade remedies and ongoing disruptions of global supply. With experience across USTR, the ITC, Customs and Border Protection (DHS), and the U.S. Departments of Commerce, State, and Treasury, we advise on all aspects of trade policy, including legislative and regulatory developments, tariff-related litigation, trade negotiations, free trade agreements, trade enforcement, customs compliance, and supply chain considerations.

- Represented **Bombardier** in its petition against Boeing in antidumping and countervailing duty litigation.
- Advised various clients on securing exclusions from the **Section 232 tariffs** imposed on steel/aluminum and **Section 301 tariffs** imposed on imports from China.
- Assisted a **European aerospace manufacturer** in releasing imports seized by CBP.



Litigation

Clients entrust us with their toughest bet-the-company litigation and to defend them against ever more aggressive enforcement actions by federal, state, and local government agencies. Our litigators, who include 10 members of the American College of Trial Lawyers, have successfully tried hundreds of jury and bench trials. We differentiate ourselves by deploying multi-disciplinary teams that leverage the firm's unparalleled regulatory depth to shape strategy and outcomes.

- Represented the **buyer of a custom aircraft** in purchase-agreement litigation filed in the Southern District of New York.
- Represented a **major multinational defense and aerospace technology company** in a rare ERISA class action trial.



Intellectual Property

Our team combines sophisticated knowledge of commercial and intellectual property law with deep understanding of the regulatory challenges and need for UP and IT due diligence in technology transactions. We help our clients safeguard their inventions, monetize their portfolios, and mitigate IP risks.

- Represented **Elbit Systems** in litigation regarding its high-speed satellite communications patent.
- Represented **Samsung** in a patent infringement action relating to a wireless communications coupler.

Meet the Team

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